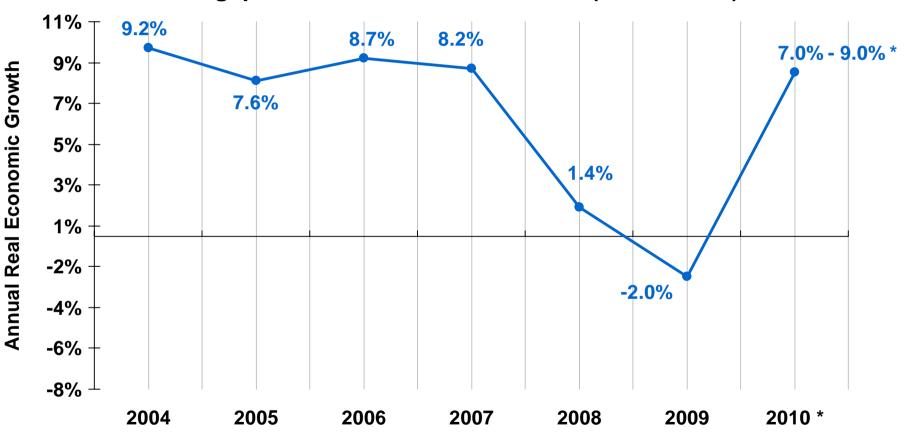






#### The Economy

#### Singapore's Real Economic Growth (2004 – 2009)



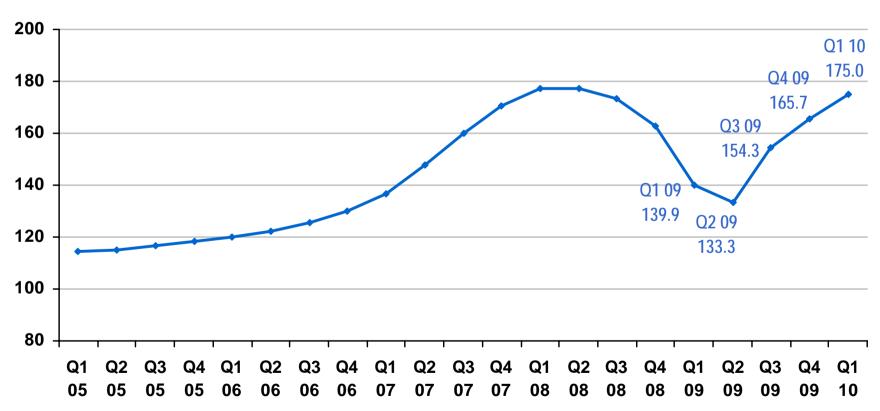


Source : Singapore Department of Statistics

#### **Singapore Property Market**

#### **Property Price Index – Residential (2005 – Q1 2010)**

#### --- All Residential



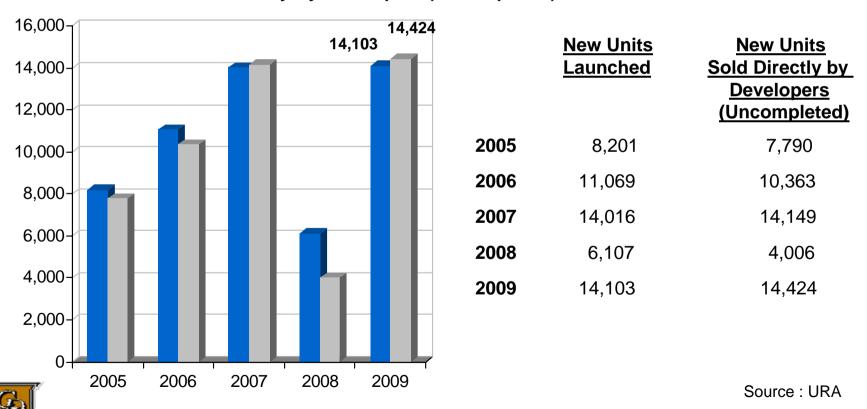


Source: URA

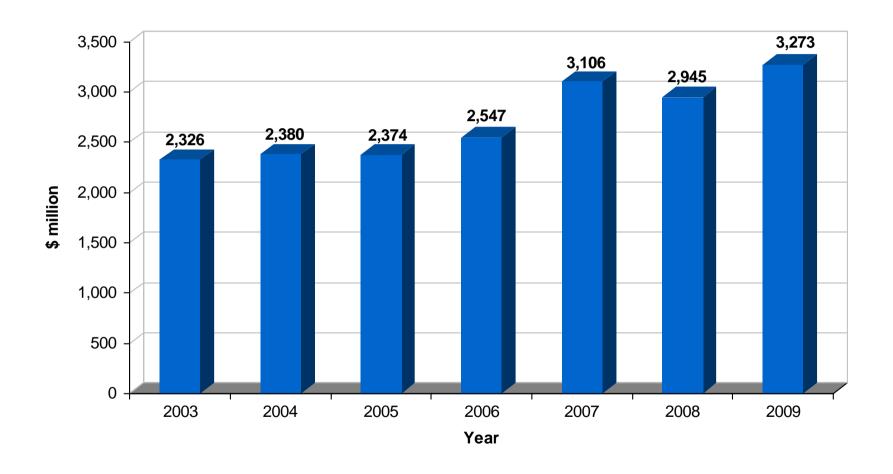
#### **Singapore Property Market**

No. of New Private Residential Units Launched vs Units Sold (Projects under Construction) (2005 – 2009)

- New Units Launched
- New Units Sold Directly By Developers (Uncompleted)



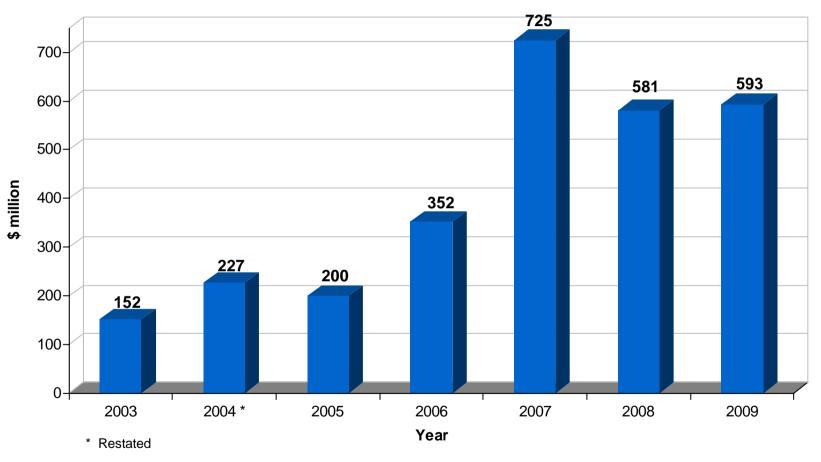
#### Revenue for the Year Ended 31 Dec





Note: The above financial information is extracted from yearly announcements.

#### **PATMI** for the Year Ended 31 Dec



Note: The above financial information is extracted from yearly announcements.

The Group has adopted FRS 40 cost model whereby its investment properties continue to be stated at cost less accumulated depreciation and impairment losses with effect from 1 Jan 2007.



## **Summary of Financial Highlights**

|                                  | FY 2009 | FY 2008 | %<br>Change |
|----------------------------------|---------|---------|-------------|
| Revenue (\$m)                    | 3,273   | 2,945   | 11.1        |
| Profit Before Tax (\$m)          | 832     | 834     | (0.2)       |
| PATMI (\$m)                      | 593     | 581     | 2.1         |
| Basic Earnings Per Share (cents) | 63.8    | 62.5    | 2.1         |
| NAV Per Share (\$)               | 6.57    | 5.97    | 10.1        |

The Group has adopted FRS 40 cost model whereby its investment properties continue to be stated at cost less accumulated depreciation and accumulated impairment losses with effect from 1 Jan 2007.



### **Capital Management**

|   | As at 31/12/09 | As at 31/12/08 | Incr/(Decr) |
|---|----------------|----------------|-------------|
| Cash generated from operating activities before income tax                | \$1,058m       | \$517m         | 105%        |
| Cash and cash equivalents   | \$981m         | \$776m         | 26%         |
| Net Borrowings  | \$3,053m       | \$3,378m       | (10%)       |
| Gearing ratio without taking in fair value gains on investment properties | 40%            | 48%            |             |
| Gearing ratio after taking in fair value gains on investment properties   | 27%            | 32%            |             |
| Average Interest Rate of Borrowings                                       | 2.2% to 2.5%   | 2.6% to 3.7%   |             |
| Interest Cover Ratio  | 14.5 x         | 11.0 x         |             |

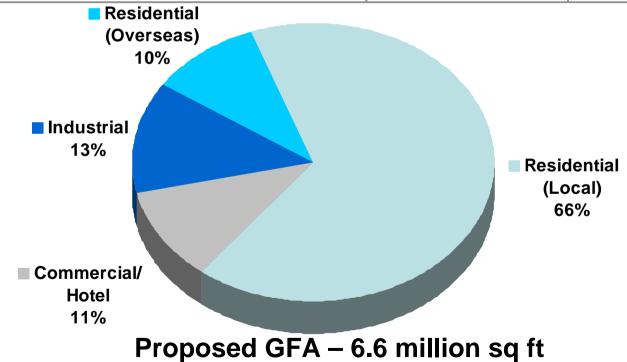


Note: There were no equity fund raising during 2008 and 2009.



Land Bank by Sector (as at 31 Dec 2009)

| Type of Development            | Land Area (sq ft) | %   |
|--------------------------------|-------------------|-----|
| Residential (Local & Overseas) | 2,606,757         | 76  |
| Commercial / Hotel             | 368,877           | 11  |
| Industrial                     | 462,818           | 13  |
| TOTAL                          | 3,438,452         | 100 |



(as at 24 Feb 10 – 7.1 million sq ft)



#### **Residential Units Booked / Sold**

|      | Sales Value*<br>\$'000 | No. of<br>Units* | Total<br>Floor Area<br>(sq ft) |
|------|------------------------|------------------|--------------------------------|
| 2009 | \$1,867,734            | 1,508            | 2,045,307                      |
| 2008 | \$ 348,130             | 368              | 459,372                        |



#### **Residential Launches**



The Arte at Thomson Two 36-Storey towers 336 units

> Volari at Balmoral One 12-storey Tower 85 units





#### **Residential Launches**



Hundred Trees at West Coast Drive Six 12-storey Towers Two 11-storey Towers 396 units



### **Completed Residential Developments**



**Botannia** 493 units





City Square Residences 910 units

The Solitaire 59 units



### **Commercial Developments**





7 & 9 Tampines Grande300,000 sq ft8-storey blocks



### **Commercial Developments**



11 Tampines Concourse108,000 sq ft3-storey block



### **Completed Commercial Developments**



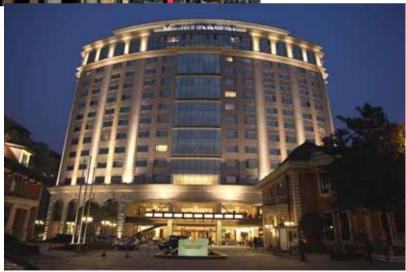
City Square Mall 700,000 sq ft 200 shops Located next to Farrer MRT Station



### **Hotels – Millennium & Copthorne Hotels plc (M&C)**



**Copthorne Hotel Sheffield** 



Millennium Chengdu



Millennium Wuxi



#### **Achieving Excellence – A Commitment Towards Sustainability**



# **BCA Built Environment Leadership Award** (Platinum)

First private property developer to attain this national recognition for organisations, attesting to all-round business excellence for its corporate operations.



#### **Singapore Quality Class**

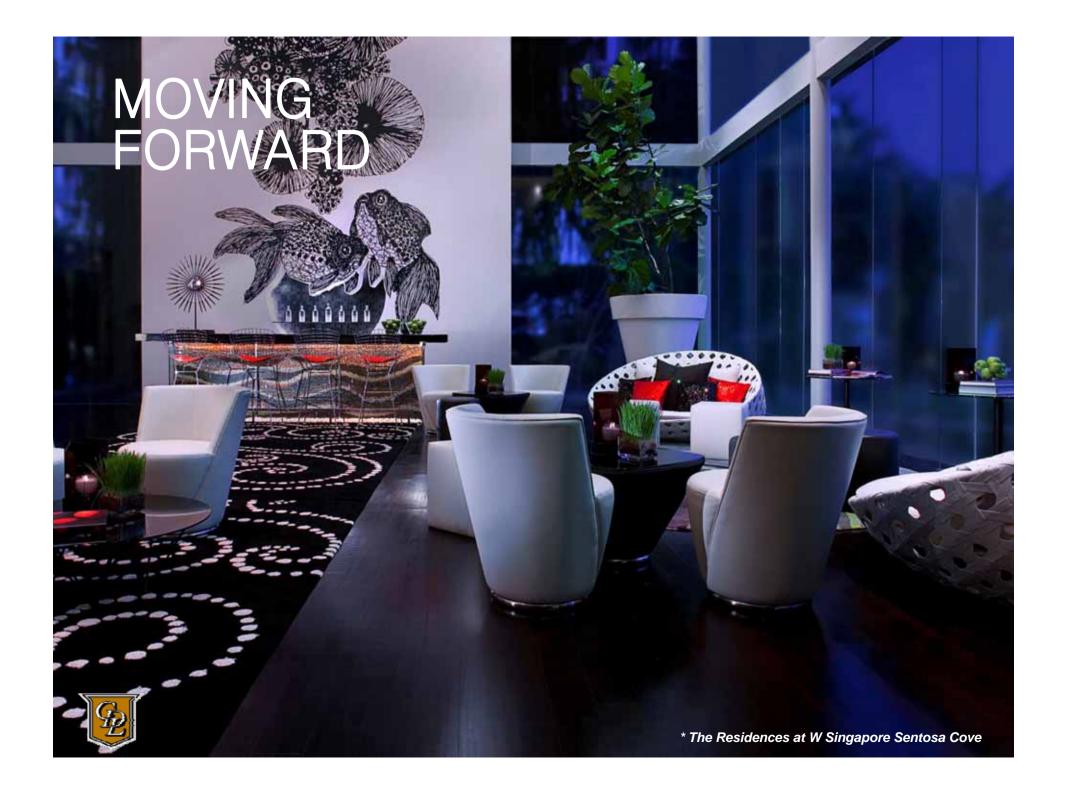
First private property developer to attain this national recognition for organisations, attesting to all-round business excellence for its corporate operations.



# Global 100 Most Sustainable Corporations in the World

CDL is one of only 13 companies from Asia to be listed in this prestigious global ranking by Corporate Knights Magazine which is announced annually at the World Economic Forum 2010.





Cube 8 at Thomson 36-storey Tower 177 units





The Residences at W Singapore Sentosa Cove Seven 6-storey Towers (with attic) 228 units





Tree House at Chestnut Avenue Four 24-storey Towers 429 units





#### **Hotel Owner-Operator Business Model**

#### **Pipeline**

- 15 New contracts signed
  - 2 UK
  - 1 Taiwan
  - 12 Middle East
- 27 Hotels 8000+ rooms
  - Opening 2010-2015
- Studio M soft-opened in end March 2010





#### **Economic Climate and Prospects**

- Global economic recovery is better than expected due to collective intervention by governments globally.
- Singapore residential property market is likely to remain strong due to:
  - Improving economic conditions and greater job security
  - Attractive bank interest rates
  - Good investment opportunity as compared to other major cities where property prices have escalated significantly
- Seeing signs of recovery in the hospitality sector, particularly in certain geographic locations
- As the economy improves, greater positive sentiments should follow which augurs well for the residential, hospitality and commercial sectors.



#### Disclaimer:

This document may contain forward-looking statements that involve assumptions, risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, availability of real estate properties, competition from other developments or companies, shifts in customer demands, customers and partners, expected levels of occupancy rate, property rental income, charge out collections, changes in operating expenses (including employee wages, benefits and training costs), governmental and public policy changes and the continued availability of financing in the amounts and the terms necessary to support future business. You are cautioned not to place undue reliance on these forward-looking statements, which are based on the current view of management on future events.



